

BORUSAN YATIRIM VE PAZARLAMA A.Ş.
07.04.2026 Olağan Genel Kurul Hazır Bulunanlar Listesi

Pay Sahibi	TCKN / VKN	Uyruk	Adres	Grup	Payların İtibari Değeri	Katılım Tercih	Temsilci Türü	Temsilci Ad Soyad Unvan	Temsilcinin TCKN / VKN	İmza
AYŞE NÜKHET ÖZMEN										[İmza]
ALİ AHMET KOCABİYİK										[İmza]
FATMA ZEYNEP HAMEDİ										[İmza]
RİDVAN GAŞOĞLU										[İmza]
BORUSAN HOLDİNG ANONİM ŞİRKETİ										[İmza]
BORUSAN LOJİSTİK DAĞITIM DEPOLAMA TAŞIMACILIK VE TİCARET ANONİM ŞİRKETİ										[İmza]
ŞÜKRÜ SERDAR ERENOĞLU										[İmza]
FRIENDS LIFE LIMITED										E-İmza
ROYAL LONDON EQUITYFUND ICVC										E-İmza
AI CONTINENTAL EUROPEAN EQUITY INDEX (CUSTOM SCREENED) FUND										E-İmza

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AMUNDI ETF ICAV-AMUNDI PRIME ALL COUNTRY WORLD UCITS ETF										E-İmza
ARROWSTREET ACWI ALPHA EXTENSION FUND III (CAYMAN) LIMITED										E-İmza
VANGUARD FUNDS PLC-VANGUARD ESG EMERGING MARKETS ALL CAP UCITS ETF										E-İmza
VANGUARD FUNDS PUBLIC LIMITED COMPANY										E-İmza
ARROWSTREET EMERGING MARKET ALPHA EXTENSION TRUST FUND										E-İmza
VANGUARD INVESTMENT SERIES PLC-VANGUARD ESG EMERGING MARKETS ALL CAP EQUITY INDEX FUND										E-İmza
VANGUARD FUNDS PUBLIC LIMITED COMPANY										E-İmza
ARROWSTREET EMKALPHA EXTENSION FUND L.P.										E-İmza
ARROWSTREET CAPITAL GLOBAL ALL COUNTRY ALPHA EXTENSION FUND (CAYMAN) LIMITED										E-İmza
VANGUARD FUNDS PUBLIC LIMITED COMPANY										E-İmza
ARROWSTREET CAPITALGLOBAL EQUITY LONG/SHORT FUND LIMITED										E-İmza

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FRANKLIN TEMPLETON İCAV								HİZMETLERİ)		E-İmza
SEDCO CAPITAL GLOBAL UCİTS-SC GLOBAL EMERGING MARKET EQUITIES PASSIVE FUND										E-İmza
VANGUARD INTERNATIONAL DIVIDEND APPRECIATION INDEX FUND										E-İmza
GOLDMAN SACHS ETF TRUST-GOLDMAN SACHS MARKET BETA EMERGING MARKETS EQUITY ETF										E-İmza
FRANKLIN TEMPLETON İCAV										E-İmza
FIDELITY CONCORD STREET TRUST: FIDELITY ZERO INTERNATIONAL INDEX FUND										E-İmza
LEGAL AND GENERAL EUROPEAN INDEX TRUST										E-İmza
MANAGED PENSION FUNDS LIMITED										E-İmza
XTRACKERS EMERGING MARKETS CARBON REDUCTION AND CLIMATE IMPROVERS ETF										E-İmza
ARROWSTREET CAPITAL GLOBAL ALL COUNTRY ALPHA EXTENSION FUND (CAYMAN) LIMITED										E-İmza
LEGAL AND GENERAL FUTURE WORLD ESG TILTED AND OPTIMISED EMERGING MARKETS INDEX FUND										E-İmza

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FLEXSHARES MORNINGSTAR EMERGING MARKETSFACTOR TILT INDEX FU										E-İmza
ARROWSTREET CAPITAL GLOBAL ALL COUNTRY ALPHA EXTENSION FUND (CAYMAN) LIMITED										E-İmza
LEGAL AND GENERAL GLOBAL EMERGING MARKETS INDEX FUND										E-İmza
LEGAL AND GENERAL ASSURANCE PENSION MANAGEMENT										E-İmza
SCOTIA EMERGING MARKETS EQUITY INDEX TRACKER ETF										E-İmza
MERCER UCITS COMMON CONTRACTUAL FUND										E-İmza
DIMENSIONAL ETF TRUST-DIMENSIONAL EMERGING CORE EQUITY MARKET ETF										E-İmza
AMUNDI INDEX SOLUTIONS										E-İmza
ALL COUNTRY EX US EQUITY MARKET SUBTRUST OF DFA GROUP TRUST										E-İmza
SSB J734 SPDR S+P EMERGING MARKETS SMALL CAP ETF										E-İmza
DIMENSIONAL EMERGING MARKETS EX CHINA CORE EQUITY ETF - DIMENSIONAL ETF TRUST										E-İmza
VANGUARD TOTAL INTERNATIONAL STOCK INDEX FUND										E-İmza

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VANGUARD EMRG MKT STOCK INDEX										E-İmza
THE MASTER TRUST BANK OF JAPAN LTD. AS TRUSTEE FOR GOVERNMENT PENSION INV.										E-İmza
SCHWAB EMERGING MARKETS EQUITY ETF										E-İmza
AVIVA LIFE AND PENSIONS UK LTD										E-İmza
SPDR PORTFOLIO EMERGING MARKETS ETF										E-İmza
MANAGED PENSION FUNDS LIMITED										E-İmza
VANGUARD ESG INTERNATIONAL STOCK ETF										E-İmza
UBS ASSET MANAGEMENT LIFE LTD										E-İmza
VANGUARD FIDUCIARY TRUST COMPANY INSTITUTIONAL TOTAL INTERNATIONAL STOCK MARKET INDEX TRUST II										E-İmza
VANGUARD TOTAL WORLDSTOCK INDEX FUND										E-İmza
VANGUARD EMERGING MARKETS EX-CHINA ETF										E-İmza

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VARIABLE INSURANCE PRODUCTS FUND II-INTERNATIONAL INDEX PORTFOLIO										E-İmza
ALLIANZ GLOBAL INVESTORS GMBH RE ALLIANZGI-FONDS NBP										E-İmza
VANGUARD FIDUCIARY TRUST COMPANY INSTITUTIONAL TOTAL INTERNATIONAL STOCK MARKET INDEX TRUST										E-İmza
DFA INVESTMENT DIMENSIONS GROUP, INC.-EMERGING MARKETS EX CHINA CORE EQUITY PORTFOLIO										E-İmza
FIDELITY SALEM STREET TRUST: FIDELITY FLEX INTERNATIONAL INDEX FUND										E-İmza
ARROWSTREET CAPITALGLOBAL EQUITY LONG/SHORT FUND LIMITED										E-İmza
ARROWSTREET CAPITAL GLOBAL ALL COUNTRY ALPHA EXTENSION FUND (CAYMAN) LIMITED										E-İmza

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Şirketin Sermayesi	28.125.000
Asgari Toplantı Nisabı	
Asaleten Hazır Bulunan Pay Tutarı	1.631
Tevdi Eden Temsilcileri Tarafından Temsil Edilen Pay Tutarı	408.720
Diğer Temsilciler Tarafından Temsil Edilen Pay Tutarı	22.778.536
Mevcut Toplantı Nisabı	23.188.887

Yönetim Kurulu Üyeleri
Cemil Belent
Demircioğlu
[İmza]

Toplantı Başkanı
Cemil Belent
Demircioğlu
[İmza]

Bakanlık Temsilcisi
Yolcan
Kucukerem
[İmza]

Tutanak Yazmanı
Baris Hakkı
Kökoglu
[İmza]

Oy Toplama Memuru
Vahide Arzu
Gözdebel
[İmza]

Güncel Bağımsız Denetim ve Serbest
Muhasebeci Mali-Mesavirlik A.Ş.

Cem Ucarlar

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